

Fostering Resilience in Emerging Producers



Annual Meeting of the New Producers Group 2020

Dates: 1-3 December 2020, times given in London time (GMT)

Format: Zoom meetings

Overview

The 2020 Annual Meeting is held against the backdrop of a global pandemic which precipitated a crash in oil markets, hampered or halted operations and caused many oil and gas investments to be delayed or shelved. In addition to these immediate effects there will also be long-term ramifications associated with the global energy transition towards a lower carbon economy. The 2020 Annual Meeting will focus on how new producers adapt their approaches in light of the shocks from the pandemic and the prospects that global energy transition will precipitate significant changes in oil and gas markets. We will host plenary sessions with subject matter experts, who will seek to explain the causes of these disruptions and tease out possible impacts and policy implications. These will be followed by break-out sessions for government officials only, in which they will delve deeper into implications for countries in similar circumstances.

Draft agenda

<p>1 December</p> <p><u>Plenary 2:00-4:00pm</u> Impact of Covid-19 & the energy transition</p> <p><u>NPG Social 5:00-5:45pm</u></p>	<p>2 December</p> <p><u>Plenary 2:00-3:15pm</u> Upstream investment trends</p> <p><u>Breakout Sessions 3:45-5:00pm</u> Government strategies for the upstream (for member countries)</p> <ol style="list-style-type: none">1. Exploration group2. Exploration group3. Development group4. Production group	<p>3 December</p> <p><u>Plenary 2:00-3:15pm</u> Oil & gas as a bridge to the future</p> <p><u>Breakout Sessions 3:45-5:15pm</u> National strategies to build back better (for member countries)</p> <ol style="list-style-type: none">1. NOC strategies2. Local content3. Cleaner production4. Funding resilience
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Session 1 - 2:00-4:00pm Plenary session: New realities

The plenary session will draw a large audience of subject-matter experts, industry executives and officials from the member countries.

Moderator: Valerie Marcel, Chatham House, and project lead for the New Producers Group

Opening remarks from K. K. Sarpong, CEO, GNPC, and Chairman of the Advisory Board of the New Producers Group (invited)

Panellists:

- Christophe McGlade, IEA: Possible trajectories for Covid-19, scenarios for the medium-term impact on oil/gas/alternatives, and knock on effect on the energy transition. Varying degrees of vulnerability to the transition among emerging producers.
- Atul Arya, IHS Markit: Risks around demand for oil and gas
- Mallika Ishwaran, Senior Economist & Head of Scenarios, Shell: Ongoing review of scenarios to deal with uncertainties and drive portfolio decisions.
- Honey Malinga, Director, Directorate of Petroleum, Uganda: Adapting to a changing environment
- Dr Joseph Kwadwo Asenso, ECOWAS Bank: Implications for macro-economic planning

3:20-4:00 Discussion

Concluding remarks from the NPG: Drawing on a risk management approach to adapt to new realities and review objectives. Run-through of week's events.

NPG virtual social – 5:00-5:45pm Quiz night

Join us for an informal quiz night where you can test your trivia and general knowledge in small teams. A great opportunity to socialise with other attendees and perhaps walk away with the 'smartest person in the room' award.

Quiz master: Daniel Wilde, Commonwealth Secretariat

Wednesday 2 December – Generating and managing upstream investment

Session 1 - 2:00-3:15pm Plenary session: Upstream investment trends

The plenary will include officials from the member countries, NOC and oil company executives, and subject matter experts. Following short opening remarks by the panellists, the moderator will follow with questions for the panel, after which she will open to questions and comments from the audience.

Moderator: Naadira Ogeer, Commercial Advisor, Commonwealth Secretariat

- Walid Nasr, Chairman of the Lebanese Petroleum Administration: Challenges in undertaking licensing rounds from a country perspective.
- Amy Myers Jaffe, research professor at Tufts University Fletcher School: Assessing global trends in the industry for oil and gas.
- Eric Bauer, previously with Tullow Oil: Evolving investor expectations for oil companies.
- Sophie Durham, Kosmos Energy: Industry interest in responsible, lower-carbon, lower-cost barrels
- Pedro Van Meurs: Identifying potential bidding and contractual adjustments and revisions to licensing conditions including legal, financial and technology/geology conditions. How do we avert a race to the bottom?

2:45-3:15 Discussion

Session 2 – 3:45-5:00pm Break-out sessions: Government strategies

Group 1 – Exploration and licensing

This group will be led by Walid Nasr from the Lebanese Petroleum Administration, who will make introductory remarks and moderate the discussion. It will include participants from the following countries: Lebanon, Ghana, Liberia, Sierra Leone, Somalia, Trinidad & Tobago, Uruguay, Belize, Colombia, Guyana, and Suriname. A note taker will be designated in advance. These questions will guide the discussion.

- a. Overview of the status of NPG licensing rounds and open-door negotiations.
- b. Decisions other countries are taking regarding their licensing rounds: cancelled, postponed or ongoing?
- c. Reasons driving these decisions.
- d. Have the terms of licensing rounds been revised? If so, what are the amendments incurred and why?
- e. Should the government incentivize further to address short term uncertainties? Or should the government follow a wait and see strategy? When might no exploration be a prudent decision?
- f. Are licensing rounds the best suitable option amid uncertain times? Assessing other options such as an open-door policy?

~~Group 2 – Exploration and licensing (cancelled)~~

Group 3 – Pre-FID

This group will be led by Peninah Aheebwa, Petroleum Authority of Uganda, who will make short introductory remarks on Uganda's recent engagement with partners and then moderate the discussion. It will include the following countries: Uganda, Mozambique, Mauritania, Tanzania, Suriname. A note taker will be designated in advance. The following questions will guide the discussion:

- a. Overview of status of investor commitment to projects across the NPG
- b. Response to delays, force majeure and other obstacles
- c. Should the government approach to the project development plans change?

Group 4 – Managing relationships with existing/producing upstream partners

This group will be led by Armando Zamora, Director of Colombia's ANH, who will make short introductory remarks on Colombia's recent engagement with partners and then moderate the discussion. It will include the following countries: Ghana, Guyana, Sudan, Pakistan, Norway, Colombia, Algeria, and Trinidad. A note taker will be designated in advance. The following questions will guide the discussion:

- a. Overview of status of investor commitment to projects across the NPG
- b. Response to delays, force majeure and other obstacles
- c. Should the government take a firm approach to partners' workplans and commitments to targets (local content, flaring) or a more flexible one?

4:40-5:00 – Report back to the government plenary from the break out sessions

Thursday 3 December – The oil and gas sector as a bridge to the future

Session 1 - 2:00-3:15pm Plenary session: Build back better

The plenary will include officials from the member countries, NOC and oil company executives, and subject matter experts. Following short opening remarks by the panellists, the moderator will follow with questions for the panel, after which he will open to questions and comments from the audience.

Moderator: Patrick Heller, NRGi

- Michel-Ange Medlej, Oil & Gas sector development adviser, Ministry of Energy and Water in Lebanon: Need for alignment between national plans for the power sector and those for the petroleum sector.
- Naadira Ogeer, Commonwealth Secretariat: How do emerging producers develop a sustainable national energy sector against a backdrop of an uncertain future for their petroleum sector?
- Kathy Khuu, Shell: Government coordination for a broader set of economic diversification activities (policies, programs, incentives, skills, government capability, transparency and governance)
- Luiz Henrique de Oliveira Bispo, Local Content Manager, ANP Brazil
- Sonya Roopnauth, Director of the Office of the Budget, Ministry of Finance, Guyana: Opportunities afforded by increased fiscal space for building back better.

2:45-3:15 Discussion

Session 2 – 3:45-4:45pm Breakout sessions running in parallel: National strategies

Group 1 – Strategies for NOCs

This group will be led by Peter Muliisa, UNOC, Uganda, who will make short introductory remarks on the evolution of UNOC's strategy in 2020. It will include participants from NOCs from across the NPG. A note taker will be designated in advance. The following questions will guide the discussion:

- a. Should NOCs be diversifying their portfolio to include low carbon assets? How can they reduce the carbon intensity of fields in development or production?
- b. Should non-operator NOCs be reducing their stakes in exploration acreage?
- c. Should NOCs be focusing on providing energy to domestic markets to reduce dependence on volatile export markets?

Group 2 – Local content

This group will be led by Natalia Camba from INP Mozambique, who will make short introductory remarks on the expectations of Mozambicans regarding local content and moderate the discussion. This session will include interested participants from all member countries. The following questions will guide the discussion:

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- a. Assessing the expectations around local content development across the NPG countries.
 - b. Diversification strategies: What local content strategies could produce skills, goods, services and infrastructure that can be used by other sectors?

Group 3 – Lower methane emissions, flaring of gas, and carbon footprint

Kojo Agbenor-Efunam and Samuel Agbetsiafa, Acting Director and Deputy Director of Petroleum at the Ghana EPA, will make short introductory remarks on the challenges of capturing flared gas. Anees Azzouni, Azzouni & Associates Inc., will moderate the discussion. This session will include participants from Ghana, Guyana, Suriname, Sudan, Uganda, Lebanon, Uruguay, Norway and Kenya. The following questions will guide the discussion:

- a. What is the current state of methane emissions and flared gas across the NPG
- b. What are the regulatory challenges and reforms that could increase commitment to stop flaring and methane leakage and reduce carbon footprint
- c. How can IOCs and NOCs reduce the carbon intensity of fields in development or production?

Group 4 – Using petroleum revenues to fund a resilient economy and environment

This group will be led by Rudolf Elias, CEO Staatsolie, Suriname, who will make short introductory remarks and moderate. It will include participants from Suriname, Guyana, Ghana, Uganda, Kenya, Sudan, Timor-Leste, Colombia and Trinidad & Tobago. The following questions will guide the discussion:

- a. What are the target sectors that would build resilience in the economy?
- b. Strategies to increase political and public support

4:45-5:10 – Report back to the government plenary from the breakout sessions

This event is made possible thanks to our sponsor

