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## **Governing for Infrastructure Delivery in Sub-Saharan Africa: Overcoming Challenges to Create Enabling Environments**

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Chatham House, London

### **Speakers' Biographies**

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**Hon. Armando Manuel** is the Minister of Finance of the Republic of Angola. Having worked in the Ministry since 1993, Hon. Manuel has held several positions, including Chairman of the Board of Directors for the Sovereign Fund of Angola; Secretary for Economic Affairs of the President of the Republic; Director of Treasury and Head of Operations Department at the Treasury. Hon. Manuel holds a Masters of Arts in Quantitative Economics from London Guildhall University.

**Jay Ireland** has been the President and CEO of GE Africa since 2011. He leads GE's Africa operations across power generation, healthcare, transportation, oil & gas and aviation. He started his career with General Electric in 1980 after 3 years as a US Army Officer. He serves as Vice Chair of the Board of Directors of the Corporate Council on Africa (CCA) and is a member of Private Investors for Africa (PIA) and the World Economic Forum Business Working Group for regional projects in Africa. In 2013 he won the Africa Investor Magazine International Business Leader of the Year award for the second consecutive year.

**Dr Alex Vines OBE** has been Head of the Africa Programme at Chatham House since 2002 and in 2008 became Director for Regional Studies and International Security. In 2012 Alex was appointed Director for Area Studies and International Law. He chaired the UN Panel of Experts on Côte d'Ivoire from 2005 to 2007, and was a member of the UN Panel of Experts on Liberia from 2001 to 2003. He has also been a UN election officer in Mozambique and Angola, and served as a consultant for the UN Office on Drugs and Crime and for the Economic Community of West African States (ECOWAS). He worked at Human Rights Watch as a senior researcher on business and human rights. He is also a senior lecturer at Coventry University. He was awarded an OBE in 2008 in recognition of his work including founding and developing Chatham House's Africa Programme.

**Engr. Mustafa Balarabe Shehu** is the President of the Federation of African Engineering Organizations. He is also the Chairman of MBS Engineering Limited, an engineering firm involved in power systems designs, building services, renewable energy technologies and environmental engineering, with a clientele base ranging from Nigerian federal and state government organizations to private sector

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and international organisations. Engr. Shehu started his working career at the Lagos Thermal Station Egbin in Lagos under the National Electric Power Authority in 1986 and subsequently served as Deputy Director of the Kano State Rural Electricity Board.

**Professor Mthuli Ncube** is Professor of Public Policy and Senior Researcher at the Blavatnik School of Government at the University of Oxford. Professor Ncube served as Chief Economist and Vice President of the African Development Bank, and was previously Head of Asset Allocation Strategy and Manager of the Investec Global Managed Fund. Professor Ncube sits on two advisory Councils at the World Economic Forum on poverty and economic development; and sustainable infrastructure.

**Peter Zhang** is Managing Director at SinoFortone. He is also founder and Deputy Chairman at the China Innovation and Development Association, UK (CIDA), which has extensive connections with over 12 major provinces in China. He led CIDA through successful transformations which helped more than 50 start-up companies raise over £100m in Venture Capital Funding. Prior to that, Peter was International Deputy General Manager of China Railway Construction Engineering No.3 Group (CRECG), which is the largest construction group in the world. Peter was educated at York University, UK and specialized in economics, finance, construction and technology transfers. He is also UK Representative for the East Lake High-tech Development Zone; Tianjin Administration of Foreign Experts Affairs; and Zaozhuang Municipal Government.

**Bob Kottler** is Managing Director of Dawnus International Ltd. He is a professional civil engineer with over forty years' experience, mainly in international markets working with leading contractors and an extensive involvement in Africa. In addition to operational management experience, Bob has also worked extensively in strategic development and business procurement. Bob has broad international experience, including in Peru, UAE, Spain, Sweden, Ghana, and Germany. He is a fellow of the Institution of Civil Engineers.

**Greg Binkert** is Africa Region Senior Advisor for the World Bank Group. Prior to this role, Greg was World Bank Country Director for Angola, Cameroon, Central African Republic, Gabon, Equatorial Guinea and São Tomé from 2011 to 2015. Greg was also the World Bank's Lead Economist in Mozambique from 2004 to 2008, as well as Country Manager for Chad and has held senior posts at the Swiss Agency for Development and Cooperation.

**Shem Simuyemba** is Fund Manager for the NEPAD Infrastructure Project Preparation Facility (NEPAD-IPPF), a multi-donor funded Trust Fund hosted by the African Development Bank (AfDB). NEPAD-IPPF assists African countries to prepare regional infrastructure projects in energy, transport, ICT and trans-boundary water to make them bankable. Shem is an economist with over 25 years' practical experience in addressing development challenges, working with African policy makers, private sector and industry leaders, financiers and non-state actors. His work has included focus on economic reforms; regional integration; trade and trade facilitation; value chains and competitiveness; infrastructure development; public-private partnerships (PPPs); and project preparation and development with a focus on regional infrastructure projects.

**Geoffrey de Mowbray** is the founder and CEO of Dints International, an innovative supply chain provider specialising in integrated solutions for the supply and maintenance of heavy machinery for the mining and construction industries in 13 countries across Africa. Geoff is also a council member of the British Exporters Association and the founder of the de Mowbray Foundation, which supports the development of entrepreneurial talent throughout Africa.

**Adam B. Elhiraika** is the Director of the Macroeconomic Policy Division of the United Nations Economic Commission for Africa. He directly supervises the ECA's work on development planning; forecasting and macroeconomic policy analysis; economic governance and public sector management; and finance and private sector development, including research and advocacy work on combating illicit financial flows. The Division leads the preparation of the Commission's flagship publication: the Economic Report on Africa. Before joining the UN, Mr. Elhiraika served as Assistant and Associate Professor of Economics at several universities and has published extensively in international journals, books and monographs.

**Ailie MacAdam** is the General Manager for Europe and Africa and Senior Vice President for Infrastructure for Bechtel. Ailie is responsible for business development, project execution, and profit and loss for all market sector work in the regions. During the 30 years she has worked for Bechtel, Ailie has led on major UK and US infrastructure projects, in addition to oil, gas and chemicals projects in Europe and Africa.

**John Cox** is a Project Consultant for the Africa Programme at Chatham House. John started his international career in 1987 as project manager for the construction of a major bridge in Bangladesh and has since worked on projects in Africa, Asia, Europe and the Caribbean with assignments including the development of long-term infrastructure plans, establishing policy and planning units in various infrastructure ministries, and auditing the performance of infrastructure projects on behalf of donors. John has authored a number of technical papers, most recently a topic guide for the British Government's Department for International Development on the Planning and Financing for Effective Maintenance of Infrastructure. John studied civil engineering at City University in London and then specialised in structures in his MSc at Imperial College London.

**Wilfried Aby** is the General Manager of BRIQ-CI SARL, a fully automatic block and pavement factory located in Abidjan. He began his career in Cannes in 2005 as the founder of Nordic Estate Advisors, a French consultancy company advising Scandinavian clients with their private and commercial real estate acquisitions, lease obligations, asset reposition and dispositions. In 2012 he established BRIQ-CI in Abidjan with the objective to advise European companies in establishing small and Medium Sized Enterprises in developing countries, in particular Africa.

**Dr Jill Wells** is Senior Policy Adviser at Engineers Against Poverty. She is a social scientist with many years' experience in research and development work focused around the construction sector. She has worked in a multi-disciplinary context in a number of settings including international organisations, national governments, private sector, academia and in the voluntary sector. Jill has extensive experience

of construction industry development in low income countries. She is known for her work on corruption, linking procurement, corruption and development, as well as her involvement in transparency and anti-corruption initiatives in the construction sector. Jill has also researched informality in the construction industry and the environmental and labour issues related to construction in a range of countries.

**Rev. Nana Kofi Ntiamoah Ahenkorah** is Managing Director of Beta Construction Engineers Limited. He is an ordained pastor, entrepreneur and civil engineer. He began his civil engineering career as a project engineer for Beta Construction Engineers Limited, an indigenous Ghanaian Civil Engineering Design and Construction company, which specializes in Sanitary Engineering. He graduated from the Kwame Nkrumah University of Science and Technology with a B.Sc. in Civil Engineering (Hons) in 1988 and obtained an Executive MBA degree in Entrepreneurial Management from the University of Ghana Business School in 2003.

**Lambaji Madai** is Executive Councillor of the Tanzania Freight Forwarders Association. Mr Madai has worked in the Tanzania logistics industry since 1998 including for companies such as Kuehne & Nagel Tanzania and Worldwide Movers Africa. In 2009 he formed the logistics company Ruru Company Ltd. He is a practicing advocate of the High Court of Tanzania and a founder of four attorney companies. Mr Madai holds a postgraduate diploma in legal practice from The Law School of Tanzania as well as a Diploma in Customs Clearing and Forwarding.

**Jaime Comiche** is the Head of UNIDO Operations in Mozambique. Jaime has previously worked for other UN agencies, including UN-HABITAT, UNDP and UNOPS. Between 1991 and 2003, he was a manager in the private sector, a social entrepreneur, and a consultant for government, private sector and civil society organizations. Jaime is an alumnus of UC Berkeley's Environmental Leadership Programme and holds a degree in Architecture and Physical Planning by the Eduardo Mondlane University, and an MBA by the University of Wales.

**Dr Michael Warner** is Director of Local Content Solutions, specialising in Local Content within Contracts and Procurement, Economic Modelling and Performance Reporting. Michael has previously worked as Local Content Manager for BG Group. He was Co-ordinator of the World Bank Business Partners for Development Programme and Research Fellow with the Economics Group of the Overseas Development Institute.

**Jean Van Wetter** is the Tanzania Country Director and the Africa private sector development advisor of VSO. Jean previously worked as strategy consultant for Deloitte Consulting before moving to the international development sector. He has 15 years of experience managing development programmes in Africa and Asia in the fields of education, health, livelihoods and private sector development. Over recent years, he has been actively involved in designing and implementing successful projects to support skills development and local content in the mining, gas and agribusiness industries across sub-Saharan Africa. He also pioneered innovative partnerships with international firms investing in those sectors in Africa. He has a Master of Sciences in Management from the Solvay Brussels School of Economics and Management.

**Alaa Alessa** is the Chief Investment Officer for Endeavor Energy and has more than 18 years of experience in finance, trading, structuring and investment management. She has managed over \$2 billion worth of asset valuation, structuring, divestment, acquisition, development and financing portfolios worldwide.

**Mark Harvey** is Head of Profession (Infrastructure) at the UK Department for International Development (DFID). He has worked for DFID since 1991. He graduated as a Civil Engineer in 1980 and worked for consulting engineer firms in Zambia, the UAE and the UK primarily in the water sector. Following completion of a Masters Degree in 1991 he has worked mostly on the UK's country development programmes in India, Southern Africa, Nepal, Ethiopia, Afghanistan and Vietnam with occasional periods in HQ. His postings have increasingly taken him to fragile and conflict affected states, in line with DFID's focus over the past decade.

**Dr Sandra Sequeira** is an Assistant Professor in Development Economics at the London School of Economics. Her research focuses on the microeconomics of development and consumer behaviour, covering topics such as transport infrastructure; state capacity; corruption and trade; migration; private sector development and consumer prosocial behaviour in retail. She is currently managing research projects in the UK, India, South Africa and Mozambique. Sandra is the lead academic for Mozambique at the International Growth Centre, a scientific advisor for the Kusuma Trust, a member of Transparency International's expert network and she has consulted for the IFC, the World Bank, the UN and the governments of South Africa and Mozambique.

**James Duddridge MP** was appointed Parliamentary Under Secretary of State at the Foreign & Commonwealth Office on 11 August 2014. He was elected to UK Parliament in 2005 as the Conservative MP for Rochford & Southend East. Prior to entering politics, he had a business career in the private sector, including ten years in the banking industry in Africa and London. He has vast experience of African affairs, a keen interest in financial matters and industry, and was a founding member of the polling forum YouGov.

**Hon. Rashid Pelpuo** is Minister of State at the Office of the President of the Republic of Ghana, in Charge of Private Sector Development and Public Private Partnership. Hon. Pelpuo was previously Deputy Majority Leader in the Parliament of Ghana from 2010-2013 and also served as Minister for Youth and Sports from 2009 to 2010. He has been a Member of Parliament for Wa Central Constituency since 2004 and was member of the Pan African Parliament from 2010-2013. Hon. Pelpuo received an MA in International Affairs and a first degree in Education from the University of Cape Coast, Ghana.

**Magdalene Apenteng** is Director of the Financial Services Division of the Ghanaian Ministry of Finance. She has consulted for several organisations and countries in effective aid and debt management training including the Commonwealth Secretariat-UK, West African Institute for Economic and Financial Management (WAIFEM), Debt Relief International-UK, World Bank, and Macroeconomic and the Financial Management Institute in East and Southern Africa (MEFMI). She has also provided support and advisory services to countries including Cameroon, Nigeria, Ethiopia, Suriname, Guyana, Zambia,

Uganda, the Gambia and Sierra Leone. Magdalene served on the board of the National Investment bank from July 1998 to August 2001 and was involved in the financial restructuring of City Express Company Ltd. and Omnibus Services Limited from 1995 to 1999.

**Thilasoni Chikwanda** is the Director of Kurema Africa, a sub-Saharan African investment and advisory boutique. He has over 20 years' experience in both the private and public sector, supporting economic development and reform of mainly resource based economies in Africa, particularly Zambia. He started his career at the Zambia Investment Promotion Agency before joining a boutique Business and Financial Advisory firm in Zambia where he worked on privatization and project finance. More recently he has worked for the International Finance Corporation as Sector Leader, Sub Sahara Africa, and promotes project risk mitigation, economic development, sustainability and good governance in Oil, Gas & Mining IFC projects.

**David Entwistle** is Principal Consultant at IMC Worldwide. He is a Chartered Civil Engineer with over 30 years' experience on roads and infrastructure development, on transport planning, and on technical assistance and institutional development programmes. David was manager of a consulting engineering practice in Swaziland for five years and was Chief Resident Engineer on a \$100 million construction contract in Botswana. Two British Government funded projects were undertaken in Ethiopia involving the reform and reorganisation of the Ethiopian Roads Authority (ERA) and the building of the Authority's capacity to maintain its road network more effectively. Mr Entwistle's most recent experience has been as Team Leader on a 5-year DFID funded Programme to support the development of the national road construction industry in Uganda. During his career he has worked for public and private sector organisations and for both contractors and consultants.

**Soren Kirk Jensen** is an Associate Fellow of the Africa Programme. His research focuses on promoting transparency and accountability in extractive industries, the revenue side of public financial management and fiscal revenue diversification in resource rich African countries. Soren has worked extensively on Angola, in addition to other countries in southern Africa and the Gulf of Guinea. He has a Masters in International Development Studies and Public Administration from Roskilde University, Denmark, and completed Postgraduate Diploma courses in Public Financial Management at the Centre for Financial & Management Studies at SOAS.

**Zlatina Loudjeva** is Director for Infrastructure and Cities for Economic Development (ICED). Zlatina specialises in social and economic impact analysis of large infrastructure investments and reforms. Her previous experience includes work with the World Bank on reforms in sub-Saharan Africa; Managing Director of the Construction Sector Transparency Initiative (CoST) during its pilot stage; and a Member of the Board of British Expertise. Zlatina is the author of a number of publications on poverty, governance and the social impact of reforms. She has worked in Zambia, Malawi, Kenya, Ghana and India. Zlatina is currently part of the PricewaterhouseCoopers (PwC) International Development team, where she leads the infrastructure for economic development theme.

**Dr Nii Moi Thompson** was appointed Director-General of the Ghanaian National Development Planning Commission in 2014. Prior to this he was the senior economic advisor and acting deputy resident representative of the United Nations Development Programme in Pretoria, South Africa. In 1998 he established a development consultancy in Ghana with clients including the Ministry of Finance, the Ministry of Economic Planning and Regional Integration, and the National Development Planning Commission, as well as foreign governments and international organisations, such as the World Bank, USAID and the Africa Capacity Building Foundation in Zimbabwe. Along with colleagues from the African Union, the African Development Bank, UNDP and the Organisation of Economic Cooperation and Development (OECD), he co-wrote the African Economic Outlook for 2012 and 2013 with a focus on economic transformation and youth employment, respectively.

**Elsie Kanza** is Head of Africa and Member of the Executive Committee at the World Economic Forum. Previously she served as Personal Assistant to H.E. Jakaya Mrisho Kikwete, President of the United Republic of Tanzania, with responsibility for Economic Affairs from 2006 to 2011, as well as with the Ministry of Finance and Central Bank of Tanzania from 1997 to 2006. Elsie holds a BSc (cum laude) in International Business Administration from the United States International University – Africa, an MSc in Finance from the University of Strathclyde, an MA in Development Economics from Williams College, and a Doctor of Business Administration honoris causa from the University of Strathclyde. She was honoured as a World Economic Forum Young Global Leader in 2011 and was a Desmond Tutu Leadership Fellow in 2008. She serves on a number of non-profit and advisory boards, including the UONGOZI Institute of African Leadership for Sustainable Development and The Nature Conservancy.

**Charles Abugre** was appointed Chief Executive Officer of the Savannah Accelerated Development Authority in 2014. He has more than 20 years of experience in Economic and International Development, and prior to his current role he was the African Regional Director of the UN Millennium Campaign. Previously he held roles as Head of the Global Policy and Advocacy Division at Christian Aid, Executive Director of the Integrated Social Development Centre (ISODEC) and Coordinator of the Africa Secretariat of the Third World Network. A graduate of the University of Ghana, Mr. Abugre also holds a Master's Degree in Development Studies from the Institute of Social Studies, in the Netherlands.

**Kwadwo Osei-Lah** is a procurement specialist and, since 2002, Counsellor at the Secretariat of the World Trade Organization working on government procurement matters. Prior to this role, he was Project Director for eight years at a UK-based international development consultancy firm, and preceding that a London-based representative and procurement manager for a Ghanaian mining group.

**Dr Amy Schweikert** is an interdisciplinary researcher focused on the nexus between climate change, development, and sustainability. She recently completed her doctoral work in Civil Systems Engineering at the University of Colorado Boulder, and her project experience includes work related to climate change and infrastructure adaptation for the World Bank, USAID, the United States Environmental Protection Agency, and the Asian Development Bank. Prior to her doctoral work, she received a Masters of Science in Civil Engineering with an emphasis in Engineering for Developing Communities from University of Colorado Boulder, and a BA in International Relations from Boston University. She has participated in in-

country work in South Africa, the Netherlands, Jamaica, Morocco, Mexico, and others. Prior work involved working with the South Centre in Geneva, Switzerland, focusing particularly on some of the unique challenges facing developing economies: increasing awareness of climate change, financing clean development, and other issues related to the United Nations Framework Convention on Climate Change.

**Elizabeth Donnelly** is the Assistant Head and a Research Fellow of the Chatham House Africa Programme and the lead researcher for the Programme's project on Local Content in African Infrastructure Development. Elizabeth has published widely, particularly on Nigeria, and is a regular commentator in the media. She has given briefings in Europe, Africa and the US, including to the House of Commons Foreign Affairs Committee and the European Parliament. In addition to her research, Lizzy has oversight responsibilities for the Africa Programme including fundraising, project management, editing and outreach. She is a regular visitor to Africa. She holds a master's degree in international politics from the School of Oriental and African Studies and a first class bachelor's degree in politics from the University of Bristol. She has lived in Zambia, Ethiopia, Thailand and Japan.

**Philippe Valahu** is the Chief Executive Officer at the Private Infrastructure Development Group. He joined InfraLinx Capital, a specialist infrastructure advisory company, in November 2011 as one of its European partners. Philippe has over 25 years of international experience in emerging markets infrastructure projects, export finance and risk management. His experience covers project finance, structured export finance, guarantee products, and fixed income. He has worked on infrastructure transactions in Latin America, Africa and the Middle East, CEE, and Asia at different times in his career. He has worked in both the public (MDBs) and private sectors (banking).